



Cambridge International AS & A Level

CANDIDATE
NAME

CENTRE
NUMBER

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CANDIDATE
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BUSINESS

9609/33

Paper 3 Case Study

May/June 2020

3 hours

You must answer on the question paper.

You will need: Insert (enclosed)

INSTRUCTIONS

- Section A: answer **all** questions.
- Section B: answer **one** question.
- Use a black or dark blue pen.
- Write your name, centre number and candidate number in the boxes at the top of the page.
- Write your answer to each question in the space provided.
- Do **not** use an erasable pen or correction fluid.
- Do **not** write on any bar codes.
- You may use an HB pencil for any diagrams, graphs or rough working.

INFORMATION

- The total mark for this paper is 100.
- The number of marks for each question or part question is shown in brackets [].
- The insert contains the case study.

This document has **20** pages. Blank pages are indicated.

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2 (a) Refer to Appendix 1 and any other information. Calculate the:

(i) return on capital employed for PAC in 2019

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(ii) forecast gearing ratio in 2020 assuming the four pizza vans are purchased using a bank loan.

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Section B

Answer **one** question from this section.

- 6 Evaluate the usefulness of the information in Appendix 4 for the directors of PAC as they make the strategic choice between Option 1 and Option 2.

- 7 Evaluate the importance to PAC of contingency planning as part of strategic implementation if Option 2 is chosen.

Write the question number here:

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